Year ended December 31, 2012 FY 2012 Consolidated Financial Results

(All financial information herein has been prepared in accordance with accounting principles generally accepted in Japan. This document is an English translation from the original Japanese-language document. This translation is not subject to auditing standards in the U.S.)

Listed company r	name:	0 0 0	Stock	c listing:	Tokyo Stock Exchar	nge, Second Section
Code number:		Consultants Co., Ltd. 4642	(URI	<u>http://</u>	www.oec-solution.co.	<u>jp</u>)
Representative: Contact person:	Title Title	President & Representative Direc Director & General Manager of Financial Affairs Division		Name: Name:	Nobuhiko Suga Kaoru Kira	Tel: (03) 6757-8800

Planned Annual General Meeting of Shareholders: March 28, 2013

Planned filing of a financial report: March 29, 2013

Date of scheduled payment of dividends: -

Earnings supplementary explanatory documents: None

Earnings presentation: None

(Amounts less than ¥1 million are truncated) 1. CONSOLIDATED FINANCIAL RESULTS FOR FY 2012 (January 1, 2012 to December 31, 2012) (1) Consolidated Operating Results

(1) Consolidated Ope	rating Results				(Percentage	es represe	ent year-on-year c	nange)
	Net sales		Operating loss		Ordinary loss		Net loss	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
FY 2012 ended December 31, 2012	4,366	0.5	-126	_	-118	-	-158	_
FY 2011 ended December 31, 2011	4,344	-13.0	-210	-	-207	_	-303	_

(Note) Comprehensive income: FY 2012: ¥-130 million FY 2011: ¥-344 million

	Net loss per share-basic	Net income/loss per share-diluted	Return on equity	Ordinary loss to total assets	Operating margin
	Yen	Yen	%	%	%
FY 2012 ended December 31, 2012	-21.19	_	-4.5	-2.6	-2.9
FY 2011 ended December 31, 2011	-40.65	_	-8.3	-4.3	-4.8

(Reference) Gain (loss) on investment by equity method: FY 2012: ¥- million FY 2011: ¥- million

(2) Consolidated Financial Position

	Total assets	Net assets	Shareholders' equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of December 31, 2012	4,617	3,542	76.7	474.39
As of December 31, 2011	4,870	3,673	75.4	491.80

(Reference) Shareholders' equity: As of December 31, 2012: ¥3,572 million

As of December 31, 2011: ¥3,673 million

(3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of the period			
	Million yen	Million yen	Million yen	Million yen			
FY 2012 ended December 31, 2012	-251	-43	-10	539			
FY 2011 ended December 31, 2011	10	361	-8	844			

2. DIVIDENDS

		Dividends per share				Total dividend	D	Ratio of
(Record date)	End of first quarter	Interim	End of third quarter	Fiscal year-end	Full year	amount (Full year)	Payout ratio (Consolidated)	dividends to net assets (Consolidated)
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
FY 2011 ended December 31, 2011	-	0.00	_	0.00	0.00	_	_	-
FY 2012 ended December 31, 2012	-	0.00	_	0.00	0.00	_	-	-
FY 2013 ending December 31, 2013(Forecast)	_	0.00	_	0.00	0.00		_	

3. FORECAST OF CONSOLIDATED RESULTS FOR FY 2013 (January 1, 2013 to December 31, 2013)

_	(Percentages represent changes from the same period of the previous fiscal year)										
		Net sale	s	Operating inc	ome	Ordinary inco	ome	Net incom	e	Net income per share	
		Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen	
	Full year	4,400	0.8	84	_	86	_	35	_	4.74	

(Note) The Company forecasts revenue and earnings on an annual basis for the year ending December 31, 2013. It does not issue forecasts for the six months ending June 30, 2013. For more details, please refer to "1. ANALYSIS OF BUSINESS RESULTS AND FINANCIAL POSITION," "(1) Analysis of Business Results" on page 2 of the Attachment.

*NOTES

- (1) Changes in the scope of consolidation for significant subsidiaries during FY 2012 ended December 31, 2012: None
- (2) Changes in accounting policies, changes in accounting estimates and retrospective restatements:

(i) Changes in accounting policies in accordance with revision of accounting standards: Yes

(ii) Changes in accounting policies other than (i) above: None

(iii) Changes in accounting estimates: Yes

(iv) Retrospective restatements: None

Note: These are subject to Article 14-7 of the Ordinance on Terminology, Forms and Preparation Methods

of Financial Statements. For more detailed information, please refer to "4. CONSOLIDATED FINANCIAL STATEMENTS," "(7) Change in Significant Accounting Policies" on page 17 of the Attachment.

- (3) Number of outstanding shares (Common stock)
 - (i) Number of shares outstanding at end of period, including treasury stock
 - As of December 31, 2012: 7,796,800 shares As of December 31, 2011: 7,796,800 shares
 - (ii) Number of shares of treasury stock at end of period As of December 31, 2012: 328,871 shares As of December 31, 2011: 327,582 shares
 - (iii) Average number of shares outstanding for each period

As of December 31, 2012: 7,468,545 shares As of December 31, 2011: 7,469,687 shares

* Disclosure regarding the status of implementation of audit procedures

At the time of disclosure of this financial results report, the audit procedures for the consolidated financial statements pursuant to the Financial Instruments and Exchange Act were being carried out.

Note regarding forecasts and forward-looking statements

The business results forecasts presented are based on information available to the Company at the present time and are subject to potential risks and uncertainty. Accordingly, actual results may differ significantly from any expressed future performance herein due to various factors.

For matters relating to results forecasts, please refer to "1. ANALYSIS OF BUSINESS RESULTS AND FINANCIAL POSITION," "(1) Analysis of Business Results" on page 2 of the Attachment.

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1. ANALAYSIS OF BUSINESS RESULTS AND FINANCIAL POSITION

(1) Analysis of Buisiness Results

During the fiscal year ended December 31, 2012, although post-earthquake reconstruction underpinned growth in domestic demand in the Japanese economy, the overall the economic outlook remained uncertain owing to such factors as a persistently strong yen exchange rate and a slowing pace of growth in global economy.

In the engineering consultancy industry, such factors as public works budget reductions led to a continuation of the fierce competitive environment among companies attempting to win project orders. Consequently, securing project profitability remained difficult. However, a recent accident caused by a tunnel collapse highlighted the deteriorating state of much of Japan's aging infrastructure and prompted increased attention focused on infrastructure-related safety issues. Against this backdrop, market demand is shifting from services relating to the construction of new water supply and sewerage facilities toward consulting services relating to a range of issues, including the maintenance, renewal and rebuilding of existing facilities, facilities operation, the development of biomass fuel systems and the utilization of renewable energy sources.

In this operating environment, the OEC Group worked to raise the average order value through such efforts as the strengthening of coordination between its sales and technical functions, and implemented various sales programs focusing on such areas as the winning of new customers for services related to disaster prevention initiatives and the comprehensive evaluation method. The Group also aggressively pursued opportunities overseas in the water-related business field, resulting in the winning of orders in Indonesia and the Solomon Islands. Furthermore, the Group strove to enhance productivity by boosting workforce skill levels, including through an increase in staff members holding professional engineering qualifications.

Notwithstanding the efforts outlined above, the Company declared an operating loss for the fiscal year under review. This result was attributable to such factors as order delays and revisions to work schedules leading to net sales falling short of initial forecasts, and a greater amount of technical after-sales service required than originally planned.

As a result, consolidated orders received during the fiscal year under review amounted to $\pm4,765$ million, an increase of 14.5% compared with the previous fiscal year, and net sales increased 0.5%, to $\pm4,366$ million. Operating loss amounted to ±126 million, compared with operating loss of ±210 million in the previous fiscal year, and ordinary loss amounted to ±118 million, compared with ordinary loss of ±207 million in the previous fiscal year. Net loss for the fiscal year under review amounted to ±158 million, compared with net loss of ±303 million in the previous fiscal year.

Results by operating division were as follows.

[Engineering Consultant Department]

The Engineering Consultant Department received orders totaling \$4,452 million during the fiscal year under review, an increase of 18.6% compared with the previous fiscal year. Sales by the department increased 3.6%, to \$3,944 million.

[Information Processing Department]

In the Information Processing Department, orders received decreased 23.4% compared with the previous fiscal year, to \$312 million, owing to such factors as a decrease in large-scale projects. Sales by the department decreased 21.6%, to \$421 million.

Regarding the outlook for the fiscal year ending December 31, 2013, although the Group anticipates a continuing harsh environment for orders—owing to such factors as price competition—water supply and sewerage budgets are expected to place emphasis on such areas as earthquake- and disaster prevention-related measures, programs to address aging infrastructure, and support services to reinforce operating foundations. Hence, the Group will aggressively carry out sales programs to meet such needs while also actively seeking opportunities in the water-related business field overseas. The Group is also committed to securing profitability by implementing such measures as reductions in fixed operating expenses through organizational streamlining and overhauling the relative share of resources allocated to labor costs.

In the fiscal year ending December 31, 2013, the Group forecasts consolidated orders to decrease 3.5%, to \$4,600 million, and net sales to increase 0.8%, to \$4,400 million. Operating income is forecast to be \$84 million, compared with an operating loss of \$126 million in the previous fiscal year, and ordinary income is forecast to be \$86 million, compared with an ordinary loss of \$118 million in the previous fiscal year. Net income is forecast to be \$35 million, compared with a net loss of \$158 million in the previous fiscal year.

(2) Analysis of Financial Position

Cash and cash equivalents decreased ¥305 million compared with the end of the previous fiscal year, to stand at ¥539 million at the end of the fiscal year under review. Significant factors contributing to this change included the posting of a loss before income taxes, an increase in notes and accounts receivable—trade, and income taxes paid. Main factors contributing to changes in cash flows during the fiscal year under review were as follows.

(Cash flows from operating activities)

Net cash used in operating activities amounted to \$251 million, compared with net cash provided by operating activities totaling \$10 million in the previous fiscal year. Significant items within this figure included loss before income taxes of \$107 million, increase in notes and accounts receivable—trade of \$102 million, and income taxes paid of \$47 million.

(Cash flows from investing activities)

Net cash used in investing activities totaled ¥43 million, compared with net cash provided by investing activities of ¥361 million in the previous fiscal year. The major item within this figure was purchase of intangible assets of ¥30 million.

(Cash flows from financing activities)

Net cash used in financing activities amounted to \$10 million, compared with \$8 million in the previous fiscal year. The main item was repayment of lease obligations amounting to \$10 million.

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Shareholders' equity ratio (%)	77.0	75.2	78.7	75.4	76.7
Shareholders' equity ratio on a market value basis (%)	18.3	16.6	16.2	18.6	23.5
Interest-bearing debt to cash flow ratio (years)	-	-	_	2.3	-
Interest coverage ratio (times)	_	_	_	9.4	-

Ratio formula:

Shareholders' equity ratio: Shareholders' equity / total assets

Shareholders' equity ratio on a market value basis: Market capitalization / total assets

Interest-bearing debts to cash flow ratio (years): Interest-bearing liabilities / cash flows from operating activities Interest coverage ratio: Cash flows from operating activities / interest payments

Notes:

- 1. All figures are calculated based on consolidated financial data.
- 2. Market capitalization is calculated by multiplying the share price at end of period by the number of shares outstanding at end of period (excluding treasury stock).
- 3. Cash flows in these indicators refer to net cash from operating activities as stated in the Consolidated Statements of Cash Flows. Interest-bearing liabilities are all liabilities presented on the Consolidated Balance Sheets that are subject to interest expenses. Interest payments are those stated in the Consolidated Statements of Cash Flows.
- 4. In the fiscal year ended December 31, 2010 or earlier and 2012 owing to negative cash flow from operating activities, interest coverage ratio for each of these periods is not presented.

(3) Basic Policy on Distribution of Profits and Dividends for FY 2012 and FY 2013

With regard to profit distribution, the Company's basic policy is to maintain stable dividends to shareholders over the long term. However, within a harsh operating environment, the Company has not been able to generate stable profits. Consequently, the Company has decided to forgo payment of dividends applicable to fiscal 2012. For the fiscal year ending December 31, 2013, to build a sound foundation for its businesses that is capable of withstanding fluctuations in the operating environment and earnings performance, the Company at present considers that increasing its internal reserves is imperative. Consequently, the Company forecasts no dividend payment applicable to fiscal 2013. To prepare for the anticipated further intensification of competition for project orders, the Group will utilize internal reserves for such purposes as (1) bolstering its sales capabilities; (2) enhancing technical capabilities through human resource development and improvement of staff skills; (3) improving the quality of its design system; (4) developing new products (software-related); and (5) reinforcing its financial base. As it strives to reduce costs and improve profitability, the Group maintains a fundamental policy of providing returns to shareholders.

(4) Business Risks

Any forward-looking statements contained in this report are based on judgments made by management as of the end of the fiscal year under review.

(i) Dependence on public works projects

Although the Group is making progress in developing businesses in new fields—including those catering to the private sector—and overseas water-related business, an extremely high proportion of the Group's business comprises public works projects for government agencies, public corporations and local public agencies. Owing to such factors as central government reforms in the area of public works budget allocation and the financial situation of local government agencies, budgets for public sewerage projects—the Group's main business—are expected to continue to shrink. There is the possibility that such factors may lead to a negative impact on net sales and operating income.

(ii) Responsibility for defects in finished products

The Group is strongly focused on maintaining and improving the quality of its products. Although the Group has adopted the ISO9001 quality management system, if a defect in one of the Group's products were to cause a major disruption to its customers, this may have a negative impact on the Group's operating performance.

(5) Conditions or Events that Might Raise Critical Questions about the Validity of the Assumption of a Going Concern

The Group's consecutive operating losses raise critical questions about the validity of the assumption of a going concern.

To resolve this situation, in December 2012, the Company established the OEC Management Improvement Committee under a new executive team, and commenced programs aimed at achieving management stability and business development. This committee is formulating improvement measures to address currently pending issues in such areas as organizational simplification, the quality assurance system, enhancement of work efficiency, and reduction of the overall cost structure. Focusing on the Group's growth strategy, the committee is working to establish direction in such areas as technology development and quality improvement to meet current needs as well as the development of new markets. Furthermore, to restore management soundness, the entire OEC Group is unified in working toward swift management improvement and implementation of the growth strategy, and thereby achieve a turnaround in operating results performance.

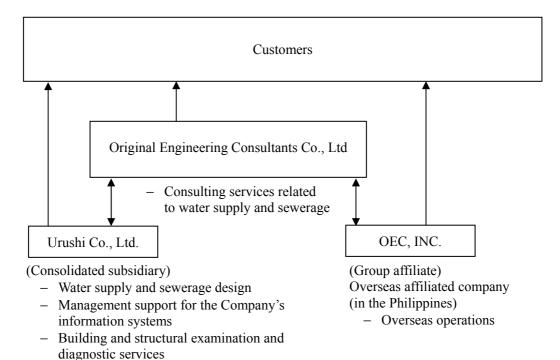
With regard to cash flow management, the Group has forecast the amount of working capital required for the fiscal year ending December 31, 2013, and has judged that it will be possible to meet cash requirements from the current cash balance. Consequently, the Company sees no need for new fund procurement.

Based on the aforementioned analysis, the Company sees no material level of uncertainty with regard to the validity of the assumption of a going concern.

2. OVERVIEW OF THE OEC GROUP'S ORGANIZATION

The OEC Group comprises the Company and one consolidated subsidiary. The Group's principal business activities are in the field of engineering consulting services related to public works, particularly in the area of water supply and sewerage. The Group's core services include the provision of feasibility studies, master plans, detailed project design, construction supervision and surveillance, and urban facilities information management.

The outline of the Group and its interrelations is as follows.



3. MANAGEMENT POLICIES

(1) Basic Management Policies

The OEC Group's core management philosophy is to: (1) contribute to the maintenance of people's living environment; (2) provide superior technologies through ceaseless efforts and the development of leading-edge technology; and (3) pursue business growth and the enhancement of employee welfare, underpinned by community trust.

Based on this philosophy, the Group develops technologies to conserve water resources and protect natural ecosystems, and develops new services derived from such technologies. The Group's basic policy is to broaden its business domain, expand the markets in which it operates and increase sales. In doing so, the Group works to improve its operating performance and increase shareholder value through the realization of sustained business growth and expansion.

(2) Target Management Index

The business projections prepared by the Group to maximize its corporate value as well as to emphasize its shareholders' return are as follows.

Management target	Medium-term management plan target	FY 2012 (Result)	FY 2013 (Forecast)
1. Amount of orders	Over ¥4.8 billion	¥4.7 billion	¥4.6 billion
2. Operating margin	Over 3%	-2.9%	1.9%
3. Net income per share	Over ¥10	¥-21.19	¥4.74

(3) Medium- and Long-Term Management Strategies

The water supply and sewerage systems market—in which the Group provides its consulting services—is undergoing a rapid shift away from the dominance of conventional design services toward orders for such services as system lifetime extension, stock and asset management, natural-disaster risk reduction, and resource conservation and energy efficiency enhancement. As its management strategy, the Group is utilizing information technology (IT)—developed and built up over many years—as a solid foundation for the provision of a diverse range of consulting services in the Group's principal field of water supply and sewerage as well as in such fields as river management, waste and environmental management, construction, disaster prevention, overseas business, the provision of a variety of software, and diagnostic business covering buildings, civil engineering structures, machinery and facilities. In doing so, the Group aims to achieve differentiation from competitors and establish a sound medium-to long-term business base.

The Group's Main Consulting Services Water Supply Systems

- (1) Restoration of sound management: review of plans for restoration of management soundness in small-scale water supply operations and support services for transition to local public enterprise-based accounting; support services for formulation of reform plans for water charges; formulation of local area water supply vision; formulation of wide-area water supply plans; support for the development of asset management systems; review services for public agencies adopting private finance initiatives (PFI)
- (2) Promotion of systematic renewal programs: formulation of plans to increase facility earthquake resistance and formulation of renewal programs; degradation diagnostic services for pipes, structures and facilities; planning for the introduction of advanced water treatment facilities
- (3) Review of energy efficiency and energy source utilization: measures to address appropriate electricity consumption and reduction of environmental burden; plans for the utilization of water-operations-based energy sources (utilization of small-scale hydro-electric generation systems, etc.)

Sewerage Systems

- (1) Comprehensive medium- to long-term plans: formulation of sewerage system vision; formulation of sewage treatment plans
- (2) Strengthening of management foundations: investigation and evaluation services for sewerage system assets; support services for transition to local public enterprise-based accounting; review services for public agencies adopting comprehensive private consignment; review services for public agencies adopting PFI
- (3) Systematic renewal programs: formulation of sewerage system lifetime extension plans (pipes, pump stations, treatment plants); support services for the development of sewerage asset management systems
- (4) Earthquake preparedness programs: services for the formulation of sewerage system comprehensive earthquake preparedness plans; seismic capacity evaluation and planning services for sewerage facilities (pipes, pump stations, treatment plants); services for the preparation of sewerage system business continuity plans (BCP; earthquake preparedness); services for the preparation of tsunami countermeasure plans
- (5) Flood damage abatement: services for the preparation of sewerage system comprehensive flood damage abatement plans; development of flood hazard maps
- (6) Development of resource and energy cycles: services for the preparation of biomass (biosolids) utilization plans; review services for recovery of phosphorus from sewage and sewage sludge; review services for the adoption of energy efficiency and energy generation technologies; services for the preparation of biogas utilization plans; services for the preparation of global warming mitigation plans; design services for such renewable energy facilities as solar power, wind power and small-scale hydro-electric generation systems
- (7) Improvement of combined sewerage systems: services for the preparation of combined sewerage system improvement plans
- (8) Water quality improvement in public bodies of water: services for the preparation of advanced treatment plans at sewage treatment plant; review services for operational support utilizing an activated sludge model (ASM); activated sludge model simulation (BIO-SOLUTION); services for the preparation of treated sewage reuse plans

River Management

- (1) Promotion of flood abatement measures: formulation of joint urban flood control plans; development of flood hazard maps; planning of rainwater storage and infiltration facilities
- (2) Promotion of systematic renewal: planning of long-life facilities (flood gates, drainage pump stations, etc.); degradation diagnostic services for facilities and equipment
- (3) Development of a healthy water cycle: flow regime improvement plans; water quality protection plans

Waste and Environmental Management

- (1) Proposal-based services: formulation of plans for water quality improvement (protection)
- (2) Promotion of systematic renewal: planning of long-life facilities (incineration facilities, sewage treatment plant, final disposal sites, etc.); degradation diagnostic services for facilities and equipment; investigations on the potential for adopting PFI, etc.
- (3) Review of energy source utilization: biomass energy utilization plans; incinerator waste heat utilization plans; mixed incineration plans for sewage sludge and urban garbage
- (4) Environmental surveys: living environment impact surveys; soil and groundwater contamination surveys

Overseas Business

- (1) Advance preparations: preliminary investigations and identification of potential projects for improvement of water, sanitation and living environments in developing countries
- (2) Planning and design: preparation of master plans and feasibility studies for improvement of water, sanitation and living environments in developing countries
- (3) Detailed design: detailed design of facility structural components for projects
- (4) Construction management: construction management of built facility structural components for projects
- (5) Evaluation: Project post-completion evaluation and monitoring
- (6) Public-private partnership (PPP) water infrastructure business support: business development support for companies pursuing the formation of PPP water infrastructure projects
- (7) Base of pyramid (BOP) business support: business development support for companies pursuing the formation of BOP-related environmental projects
- (8) Overseas business development support for small- and medium-sized enterprise (SMEs): business development support for SMEs pursuing the formation of overseas environmental projects

Guard IT Series (Software Provision)

- Water Supply Systems
- (1) Construction works and asset information: works register system; asset management system; business accounting system
- (2) Facilities information: plant register information system; water supply register information system; pipe network calculation system; water supply register touch panel viewing system; water supply register Web-based publishing service
- (3) Operations management information: water supply application information system; water supply disruption information system; property possession information system
- (4) Related information: ground information system; provisional benchmark information system
- Sewerage Systems
- (1) Construction works and asset information: works register system; asset management system; business accounting system
- (2) Treatment station and pump station facilities information: plant register information system; maintenance and inspection information system; water quality test information system; treatment station and pump station facilities lifetime extension support system; treatment station and pump station facilities stock management support system;
- (3) Pipeline infrastructure information system: sewer register information system; sewer planning support information system; manhole information system; pipeline infrastructure lifetime extension support system; pipeline infrastructure stock management support system; information system for pipeline infrastructure earthquake disaster preparedness; sewer register touch panel viewing system; sewer register Web-based publishing service
- (4) Operations management information: drainage facility information system; flush lavatory conversion program information system; property possession information system; designated business site information system; user fee management system; user fee levy information system; sewage treatment investigation information system
- (5) Related information: ground information system; provisional benchmark information system; septic tank information system
- Urban Facilities (other urban infrastructure, etc.)
- (1) Construction works and asset information: works register system; asset management system; business accounting system
- (2) Facilities information: plant register information system
- (3) Operations management information: property possession information system; touch panel register viewing system; Web-based register publishing service
- (4) Related information: ground information system

Diagnostic Business covering Buildings, Civil Engineering Structures, Machinery and Facilities

- (1) Non-destructive inspection system for concrete structure soundness diagnosis (elastic wave radar system: i-TECS)
- (2) Non-destructive inspection system for simplified surveys of concrete structures (concrete tester: CTS-02)
- (3) Acoustic diagnostic system for simplified structural soundness diagnosis of facilities and equipment (sound checker: SIDS-01)

(4) Company Issues

The OEC Group's main business operations are in the area of public sewerage works projects. Ongoing cuts to public works budgets driven by fiscal pressures at both the central government and local government level have led to conventional design services becoming very price-driven. However, there is demand for sophisticated, diverse services, such as: infrastructure improvement; renewal, rebuilding and management of existing facilities; and services related to operational management.

Under these circumstances, the Group will address the following key issues as it implements business strategies designed to respond to changes in market conditions and strives to restore its business to a sound management footing. 1. Reduce the overall cost structure to achieve ongoing management stability.

- 2. Introduce advanced technology to meet market needs and enhance the quality of services provided.
- 3. Rapidly identify customer needs, and provide the best possible solutions.
- 4. Utilize the Group's domestic and overseas business network to develop sales programs targeting overseas water business opportunities.

4. CONSOLIDATED FINANCIAL STATEMENTS

(1) Consolidated Balance Sheets

(1) Consolidated Balance Sheets	FY 2011 (as of December 31, 2011)	FY 2012 (as of December 31, 2012)
Category	Amount (thousand yen)	Amount (thousand yen)
Assets	(inousand yen)	(industing yen)
Current assets		
Cash and deposits	2,155,610	1,569,616
Accounts receivable—completed operation	1,314,722	1,417,124
Costs on uncompleted services	87,137	7,174
Other	44,542	49,345
Total current assets	3,602,013	3,043,260
Noncurrent assets		
Property, plant and equipment		
Buildings and structures	459,237	467,170
Accumulated depreciation	-333,885	-340,08
Buildings and structures, net	125,352	127,093
Land	150,015	150,01
Lease assets	8,382	20,844
Accumulated depreciation	-3,978	-7,732
Lease assets, net	4,404	13,112
Other	128,848	123,539
Accumulated depreciation	-109,703	-110,83
Other, net	19,144	12,70
Total property, plant and equipment	298,916	302,920
Intangible assets		
Software	90,688	84,78
Lease assets	17,481	10,91
Other	7,178	7,17
Total intangible assets	115,347	102,88
Investments and other assets		
Investment securities	95,266	123,04
Long-term loans receivable	20,105	16,62
Long-term deposits	500,000	800,00
Other	248,103	237,772
Allowance for doubtful accounts	-9,036	-9,03
Total investments and other assets	854,438	1,168,40
Total noncurrent assets	1,268,702	1,574,21
Total assets	4,870,715	4,617,473

	FY 2011 (as of December 31, 2011)	FY 2012 (as of December 31, 2012)
Category	Amount (thousand yen)	Amount (thousand yen)
Liabilities		
Current liabilities		
Accounts payable—operating	223,186	201,945
Lease obligations	8,325	11,075
Income taxes payable	53,517	58,244
Advances received on uncompleted contracts	107,547	64,969
Provision for bonuses	18,050	19,070
Provision for loss on order received	31,950	29,567
Other	199,033	160,492
Total current liabilities	641,610	545,365
Noncurrent liabilities		
Lease obligations	14,815	14,227
Deferred tax liabilities	10,269	10,562
Provision for retirement benefits	467,895	451,033
Asset retirement obligations	43,007	45,141
Other	19,720	8,400
Total noncurrent liabilities	555,707	529,365
Total liabilities	1,197,318	1,074,730
Net assets		
Shareholders' equity		
Capital stock	1,093,000	1,093,000
Capital surplus	3,109,291	3,109,291
Retained earnings	-214,108	-372,383
Treasury stock	-284,896	-285,052
Total shareholders' equity	3,703,286	3,544,855
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	-29,889	-2,112
Total valuation and translation adjustments	-29,889	-2,112
Total net assets	3,673,396	3,542,743
Total liabilities and net assets	4,870,715	4,617,473

(2) Consolidated Statements of Operations

	FY 2011 (from January 1, 2011 to December 31, 2011)	FY 2012 (from January 1, 2012 to December 31, 2012)
Category	Amount (thousand yen)	Amount (thousand yen)
Contracts completed	4,344,391	4,366,163
Cost of completed work	3,378,629	3,284,617
Gross profit	965,762	1,081,546
Selling, general and administrative expenses	1,176,160	1,208,049
Operating loss	-210,398	-126,502
Non-operating income		
Interest income	2,790	2,840
Dividend income	5,444	3,744
Insurance return	639	2,840
Contribution received for operations performed by dispatched employees	2,537	2,724
Gain on cancellation of insurance contract	-	2,458
Other	5,598	7,463
Total non-operating income	17,009	22,072
Non-operating expenses		
Interest expenses	1,084	1,301
Expenses for securities transactions	11,221	12,294
Foreign exchange losses	1,713	-
Other	265	18
Total non-operating expenses	14,284	13,614
Ordinary loss	-207,673	-118,044
Extraordinary income		
Gain on sales of investment securities	8,854	-
Compensation for transfer	*_	*10,475
Reversal of asset retirement obligations	-	2,038
Total extraordinary income	8,854	12,513
Extraordinary loss		
Impairment loss	_	1,260
Loss on retirement of noncurrent assets	987	225
Loss on valuation of membership	650	_
Loss on adjustment for changes of accounting standard for asset retirement obligations	11,836	-
Expenses related to the provision of post- earthquake restoration support	36,148	-
Total extraordinary loss	49,622	1,486
Loss before income taxes	-248,442	-107,018
Income taxes—current	44,923	50,964
Income taxes-deferred	10,269	293
Total income taxes	55,193	51,257
Loss before minority interests	-303,636	-158,275
Net loss	-303,636	-158,275

Consolidated Statements of Comprehensive Income

	FY 2011	FY 2012
	(from January 1, 2011 to December 31, 2011)	(from January 1, 2012 to December 31, 2012)
Category	Amount (thousand yen)	Amount (thousand yen)
Loss before minority interests	-303,636	-158,275
Other comprehensive income		
Valuation difference on available-for-sale securities	-40,588	27,777
Total other comprehensive income	-40,588	27,777
Comprehensive income	-344,224	-130,497
Comprehensive income attributable to:		
Comprehensive income attributable to owner of the parent	-344,224	-130,497
Comprehensive income attributable to minority interests	_	_

(3) Consolidated Statements of Changes in Net Assets

(5) Consolidated Statements of Changes in Net Asse	FY 2011	FY 2012
	(from January 1, 2011 to December 31, 2011)	(from January 1, 2012 to December 31, 2012)
Category	Amount (thousand yen)	Amount (thousand yen)
Shareholders' equity		,,
Capital stock		
Balance at the beginning of current period	1,093,000	1,093,000
Changes of items during the period		
Total changes of items during the period	-	_
Balance at the end of current period	1,093,000	1,093,000
Capital surplus		
Balance at the beginning of current period	3,109,291	3,109,291
Changes of items during the period		
Total changes of items during the period	-	-
Balance at the end of current period	3,109,291	3,109,291
Retained earnings		
Balance at the beginning of current period	89,527	-214,108
Changes of items during the period		
Net loss	-303,636	-158,275
Total changes of items during the period	-303,636	-158,275
Balance at the end of current period	-214,108	-372,383
Treasury stock		
Balance at the beginning of current period	-284,705	-284,896
Changes of items during the period		
Purchase of treasury stock	-191	-155
Total changes of items during the period	-191	-155
Balance at the end of current period	-284,896	-285,052
Total shareholders' equity		
Balance at the beginning of current period	4,007,113	3,703,286
Changes of items during the period		
Net loss	-303,636	-158,275
Purchase of treasury stock	-191	-155
Total changes of items during the period	-303,827	-158,430
Balance at the end of current period	3,703,286	3,544,855

	FY 2011 (from January 1, 2011 to December 31, 2011)	FY 2012 (from January 1, 2012 to December 31, 2012)
Category	Amount (thousand yen)	Amount (thousand yen)
Valuation and translation adjustments		
Valuation difference on available-for-sale securities		
Balance at the beginning of current period	10,698	-29,889
Changes of items during the period		
Net changes of items other than shareholders' equity	-40,588	27,777
Total changes of items during the period	-40,588	27,777
Balance at the end of current period	-29,889	-2,112
Total valuation and translation adjustments		
Balance at the beginning of current period	10,698	-29,889
Changes of items during the period		
Net changes of items other than shareholders' equity	-40,588	27,777
Total changes of items during the period	-40,588	27,777
Balance at the end of current period	-29,889	-2,112
Total net assets		
Balance at the beginning of current period	4,017,812	3,673,396
Changes of items during the period		
Net loss	-303,636	-158,275
Purchase of treasury stock	-191	-155
Net changes of items other than shareholders' equity	-40,588	27,777
Total changes of items during the period	-344,415	-130,653
Balance at the end of current period	3,673,396	3,542,743

(4) Consolidated Statements of Cash Flows

	FY 2011	FY 2012
	(from January 1, 2011 to	(from January 1, 2012 to
	December 31, 2011) Amount	December 31, 2012) Amount
Category	(thousand yen)	(thousand yen)
Cash flows from operating activities		
Loss before income taxes	-248,442	-107,018
Depreciation and amortization	64,343	62,994
Impairment loss	_	1,260
Increase/decrease in provision for bonuses	420	1,020
Increase/decrease in provision for loss on order received	12,555	-2,382
Increase/decrease in provision for retirement benefits	-41,408	-16,861
Interest and dividends income	-8,234	-6,584
Interest expenses	1,084	1,30
Loss/gain on sales and retirement of noncurrent assets	987	22:
Loss/gain on sales of investment securities	-8,854	-
Loss on valuation of membership	650	-
Reversal of asset retirement obligations	_	-2,038
Increase/decrease in notes and accounts receivable-trade	29,321	-102,40
Increase/decrease in costs on uncompleted services	135,868	79,96
Increase/decrease in notes and accounts payable-trade	45,136	-21,24
Increase/decrease in advances received on uncompleted services	28,521	-42,57
Other	34,537	-55,879
Subtotal	46,484	-210,217
Interest and dividends income received	7,882	6,60
Interest expenses paid	-1,084	-1,30
Income taxes paid	-45,103	-47,659
Income taxes refund	1,965	932
Net cash provided by (used in) operating activities	10,144	-251,64

	FY 2011 (from January 1, 2011 to December 31, 2011)	FY 2012 (from January 1, 2012 to December 31, 2012)
Category	Amount (thousand yen)	Amount (thousand yen)
Cash flows from investing activities		
Increase/decrease in time deposits	394,396	-20,439
Proceeds from release of collateral deposits	_	1,300
Purchase of property, plant and equipment	-12,052	-9,258
Purchase of intangible assets	-30,059	-30,760
Payments for lease and guarantee deposits	-4,123	-10,865
Proceeds from collection of lease and guarantee deposits	474	11,658
Other payments	-13,358	-10,370
Other proceeds	3,654	25,051
Proceeds from sales of investment securities	22,800	-
Net cash provided by (used in) investing activities	361,731	-43,683
Cash flows from financing activities		
Purchase of treasury stock	-191	-155
Repayments of lease obligations	-7,979	-10,300
Cash dividends paid	-222	-18
Net cash used in financing activities	-8,393	-10,474
Effect of exchange rate change on cash and cash equivalents	-1,713	666
Net increase/decrease in cash and cash equivalents	361,769	-305,132
Balance of cash and cash equivalents at beginning of the year	482,441	844,211
Balance of cash and cash equivalents at end of the year	844,211	539,078

(5) Matters Affecting the Assumption of a Going Concern

No applicable items.

(6) Significant Basic Items for Consolidated Financial Statements

	FY 2012
Category	(from January 1, 2012 to December 31, 2012)
Items relating to the application of the equity method	(1) Number of non-consolidated subsidiaries and affiliated companies to which the equity method is applied
	There are no non-consolidated subsidiaries or affiliated companies to which the equity method is applied.
	(2) Significant non-consolidated subsidiaries and affiliated companies to which the equity method is not applied
	 Significant non-consolidated subsidiaries There are no significant non-consolidated subsidiaries. Significant affiliated companies OEC, INC. (Reason for not applying the equity method) The non-consolidated subsidiaries and affiliated companies to which the equity method is not applied are of small scale and from the perspective of such items as net income and loss (in proportion to the equity held) and retained earnings (in proportion to the equity method, the impact on the Company's consolidated financial statements is minimal and the importance of such companies is small in relation to the overall Group. For these reasons such companies are excluded from the application of the application of the equity method.

Excluding the abovementioned items, there are no material changes from the most recent filing of financial statements (*Yuka Shoken Hokokusho*) (March 30, 2012). Consequently, other items in this section have been omitted.

(7) Change in Significant Accounting Policies

FY 2012
(from January 1, 2012 to December 31, 2012)
(Change in the method of depreciation of property, plant and equipment)
Accompanying the revision of the Corporation Tax Act, from the second fiscal quarter the Company and its
domestic consolidated subsidiaries have changed their method of depreciation of property, plant and equipment
acquired on or after April 1, 2012, to conform to the revised law. This change had minimal impact on income and loss.

(8) Change in Presentation

(Consolidated Statements of Operations)

In the previous fiscal year, insurance refund was presented within other under non-operating income. In the fiscal year under review, since insurance refund exceeded 10% of total non-operating income, it is presented as a separate item. Further, in the previous fiscal year, commission for insurance office work was presented as a separate item. In the fiscal year under review, since the materiality of commission for insurance office work declined, it is presented within other under non-operating income. To reflect these changes in presentation, the previous fiscal year's financial statements have been adjusted.

As a result, in the Consolidated Statements of Operations for the previous fiscal year, other amounting to $\frac{1}{4},622$ thousand and commission for insurance office work amounting to $\frac{1}{4},614$ thousand presented under non-operating income have been adjusted as insurance refund amounting to $\frac{1}{4},639$ thousand and other amounting to $\frac{1}{4},598$ thousand.

(9) Additional Information

FY 2012 (from January 1, 2012 to December 31, 2012)

(Application of Accounting Standard for Accounting Changes and Error Corrections)

For accounting changes and past error corrections implemented on or after the commencement of the fiscal year under review, the Company has applied the Accounting Standard for Accounting Changes and Error Corrections (ASBJ Statement No.24, December 4, 2009) and the Guidance on Accounting Standard for Accounting Changes and Error Corrections (ASBJ Guidance No.24, December 4, 2009).

(10) Notes regarding the Consolidated Financial Statements

(Consolidated Statements of Balance Sheets)

Contingent liability

· Contingent liability relating to claim for damages by former officers of the Company

Fiscal year under review (December 31, 2012)

The Company is currently the subject of a claim filed with the Tokyo District Court by two former representative directors of the Company. This suit claims compensation for damages relating to alleged unjustified dismissal amounting to \$39,360,000 in response to the resolution passed by an extraordinary general meeting of shareholders held on November 6, 2012, which dismissed the aforementioned two former representative directors. The Company believes that the dismissal of the two former representative directors was justified, and will respond appropriately to this claim in court.

(Consolidated Statements of Operations)

* The breakdown of compensation for transfer is as follows.

FY 2011 (from January 1, 2011 to December 31, 2011)		FY 2012 (from January 1, 2012 to December 31, 2012)	
Compensation for transfer	_	Compensation for transfer	¥17,710 thousand
Transfer expense	-	Transfer expense	¥-7,234 thousand
Total	_	Total	¥10,475 thousand

(Segment Information)

Segment Information

[Segment Information]

Previous fiscal year (January 1 to December 31, 2011) and fiscal year under review (January 1 to December 31, 2012) Since the OEC Group's business operations comprising engineering consulting and related services are conducted within a single business segment, segment information is omitted.

(Per Share Information)			
FY 2011		FY 2012	
(from January 1, 2011		(from	n January 1, 2012
to December 31, 2011)		to De	cember 31, 2012)
Net assets per share	¥491.80	Net assets per share	e ¥474.39
Net loss per share	¥-40.65	Net loss per share	¥-21.19
Since net loss is presented for the fiscal year urreview and also because there are no residual no figures are shown for net income per share	securities,	review and also bec	esented for the fiscal year under cause there are no residual es are shown for net income per
Notes: 1. The basis for calculation of net ass	ets per share	is as follows.	
		FY 2011	FY 2012
	(from .	January 1, 2011	(from January 1, 2012
	•	ember 31, 2011)	to December 31, 2012)
Net assets for the period (thousand yen)		3,673,396	3,542,743
Deduction amount from total net assets (thousand yen)		-	_
Net assets attributed to common stock (thousand yen)		3,673,396	3,542,743
Number of common stock outstanding at end of the period (shares)		7,469,218	7,467,929

2. The basis for calculation of net income/loss per share is as follows.

	FY 2011 (from January 1, 2011 to December 31, 2011)	FY 2012 (from January 1, 2012 to December 31, 2012)
Net loss for the period (thousand yen)	-303,636	-158,275
Amount not attributed to common shareholders (thousand yen)	_	_
Net income/loss attributed to common stock (thousand yen)	-303,636	-158,275
Average number of common stock outstanding (shares) during the period	7,469,687	7,468,545

(Significant Subsequent Events) No applicable items.

5. OTHER (1) Changes in Directors

1. Changes in Representative Directors

President & Representative Director: Nobuhiko Suga (former deputy general manager of the Planning Division, Business Strategy Headquarters Division) (as of November 6, 2012)

Vice President & Representative Director: Shu Nagai (former general manager of the Design Division, at the Tokyo Branch) (as of November 6, 2012)

Chairman & Representative Director: Kazuo Saisu (dismissed) (as of November 6, 2012)

President & Representative Director: Reiji Hanai (dismissed) (as of November 6, 2012)

Vice President & Representative Director: Hiroshi Yamanouchi (retired) (as of August 3, 2012)

- 2. Other Changes in Directors
 - Newly-appointed Directors

Director: Tsutomu Kajikawa (former general manager of the Master Plan Division at the Tokyo Branch) (as of November 6, 2012)

Director: Hajime Makinose (former manager of the Akita Office) (as of November 6, 2012)

Director: Kaoru Kira (former deputy general manager of the Operations Division) (as of November 6, 2012)

(2) Orders Received/Sales

1. Consolidated Orders Received

Consolidated orders received are as follows.

				(Thousand yen)
Department	FY 2011 (from January 1, 2011 to December 31, 2011)		FY 2012 (from January 1, 2012 to December 31, 2012)	
	Orders received	Order backlog	Orders received	Order backlog
Engineering Consultant: Water supply and sewerage system (feasibility studies, master plans, detailed design and construction supervision surveillance)	3,635,983	1,927,065	4,232,522	2,379,324
Others	117,978	54,309	220,119	110,354
Subtotal	3,753,962	1,981,375	4,452,642	2,489,679
Information Processing: Data management of urban facilities and software development	408,050	336,104	312,718	226,997
Subtotal	408,050	336,104	312,718	226,997
Total	4,162,012	2,317,480	4,765,360	2,716,676

Notes: 1. The amounts shown are the selling price. Consumption tax is not included.

2. The quantity is not included due to the difficulty in recording.

2. Consolidated Sales

Consolidated sales are as follows.

consolitated sules are as follows.			(Thousand yen)
Department	FY 2011 (from January 1, 2011 to December 31, 2011)		FY 2012 (from January 1, 2012 to December 31, 2012)	
	Amount	Ratio	Amount	Ratio
Engineering Consultant: Water supply and sewerage system (feasibility studies, master plans, detailed design and construction supervision surveillance)	3,730,453	% 85.9	3,780,263	% 86.6
Others	76,174	1.7	164,074	3.7
Subtotal	3,806,627	87.6	3,944,338	90.3
Information Processing: Data management of urban facilities and software development	537,763	12.4	421,825	9.7
Subtotal	537,763	12.4	421,825	9.7
Total	4,344,391	100.0	4,366,163	100.0

Notes: 1. The amounts shown are the selling price. Consumption tax is not included.

2. The quantity is not included due to the difficulty in recording.